

GO 1314 9 September 1974  
Confidential Intelligence Course

Section 5 Part A

HUBBARD COMMUNICATIONS OFFICE  
Saint Hill Manor, East Grinstead, Sussex

HCO POLICY LETTER OF FEBRUARY 7 1965

Remimeo  
Sthil Students  
Assn/Org Sec Hat  
HCO Sec Hat  
Case Sup Hat  
Ds of P Hat  
Ds of T Hat  
Staff Member Hat  
Franchise  
(Issued May 1965)

REISSUED JUNE 15 1970  
(Reissued 22.1.73 to  
correct word on p. 6,  
para 5. (Change in  
Italics.))

Note: Neglect of this Pol Ltr has caused great hardship on staffs, has cost countless millions and made it necessary in 1970 to engage in an all out International effort to restore basic Scientology over the world. Within 5 years after the issue of this PL with me off the lines, violation had almost destroyed orgs. "Quickie grades" entered in and denied gain to tens of thousands of cases. Therefore actions which neglect or violate this Policy Letter are HIGH CRIMES resulting in Comm Evs on ADMINISTRATORS and EXECUTIVES. It is not "entirely a tech matter" as its neglect destroys orgs and caused a 2 year slump. IT IS THE BUSINESS OF EVERY STAFF MEMBER to enforce it.

ALL LEVELS

KEEPING SCIENTOLOGY WORKING

HCO Sec or Communicator Hat Check  
on all personnel and new personnel  
as taken on.

We have some time since passed the point of achieving uniformly workable technology.

The only thing now is getting the technology applied.

If you can't get the technology applied then you can't deliver what's promised. It's as simple as that. If you can get the technology applied, you can deliver what's promised.

The only thing you can be upbraided for by students or pcs is "no results". Trouble spots occur only where there are "no results." Attacks from governments or monopolies occur only where there are "no results" or "bad results".

Therefore the road before Scientology is clear and its ultimate success is assured if the technology is applied.

So it is the task of the Assn or Org Sec, the HCO Sec, the Case Supervisor, the D of P, the D of T and all staff members to get the correct technology applied.

Getting the correct technology applied consists of:

- One: Having the correct technology.
- Two: Knowing the technology.
- Three: Knowing it is correct.
- Four: Teaching correctly the correct technology.
- Five: Applying the technology.
- Six: Seeing that the technology is correctly applied.

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- Seven: Hammering out of existence incorrect technology.
- Eight: Knocking out incorrect applications.
- Nine: Closing the door on any possibility of incorrect technology.
- Ten: Closing the door on any incorrect application.

One above has been done.

Two has been achieved by many.

Three is achieved by the individual applying the correct technology in a proper manner and observing that it works that way.

Four is being done daily successfully in most parts of the world.

Five is consistently accomplished daily.

Six is achieved by instructors and supervisors consistently.

Seven is done by a few but is a weak point.

Eight is not worked on hard enough.

Nine is impeded by the "reasonable" attitude of the not quite bright.

Ten is seldom done with enough ferocity.

Seven, Eight, Nine and Ten are the only places Scientology can bog down in any area.

The reasons for this are not hard to find. (a) A weak certainty that it works in Three above can lead to weakness in Seven, Eight, Nine and Ten. (b) Further, the not-too-bright have a bad point on the button Self-Importance. (c) The lower the I.Q. the more the individual is shut off from the fruits of observation. (d) The service faces of people make them defend themselves against anything they confront, good or bad and seek to make it wrong. (e) The bank seeks to knock out the good and perpetuate the bad.

Thus, we as Scientologists and as an organization must be very alert to Seven, Eight, Nine and Ten.

In all the years I have been engaged in research I have kept my comm lines wide open for research data. I once had the idea that a group could evolve truth. A third of a Century has thoroughly disabused me of that idea. Willing as I was to accept suggestions and data, only a handful of suggestions (less than twenty) had long run value and none were major or basic; and when I did accept major or basic suggestions and used them, we went astray and I repented and eventually had to "eat crow".

On the other hand there have been thousands and thousands of suggestions and writings which, if accepted and acted upon, would have resulted in the complete destruction of all our work as well as the sanity of pes. So I know what a group of people will do and how insane they will go in accepting unworkable "technology". By actual record the percentages are about

twenty to 100,000 that a group of human beings will dream up bad technology to destroy good technology. As we could have gotten along without suggestions, then, we had better steel ourselves to continue to do so now that we have made it. This point will, of course, be attacked as "unpopular", "egotistical" and "undemocratic". It very well may be. But it is also a survival point. And I don't see that popular measures, self-abnegation and democracy have done anything for man but push him further into the mud. Currently, popularity endorses degraded novels, self-abnegation has filled the South East Asian jungles with stone idols and corpses, and democracy has given us inflation and income tax.

Our technology has not been discovered by a group. True if the group had not supported me in many ways I could not have discovered it either. But it remains that if in its formative stages it was not discovered by a group, then group efforts, one can safely assume, will not add to it or successfully alter it in the future. I can only say this now that it is done. There remains, of course, group tabulation or co-ordination of what has been done, which will be valuable - only so long as it does not seek to alter basic principles and successful applications.

The contributions that were worth while in this period of forming the technology were help in the form of friendship, of defence, of organization, of dissemination, of application, of advices on results and of finance. These were great contributions and were, and are, appreciated. Many thousands contributed in this way and made us what we are. Discovery contribution was not however part of the broad picture.

We will not speculate here on why this was so or how I came to rise above the bank. We are dealing only in facts and the above is a fact - the group left to its own devices would not have evolved Scientology but with wild dramatization of the bank called "new ideas" would have wiped it out. Supporting this is the fact that Man has never before evolved workable mental technology and emphasizing it is the vicious technology he did evolve - psychiatry, psychology, surgery, shock treatment, whips, duress, punishment, etc., ad infinitum.

So realize that we have climbed out of the mud by whatever good luck and good sense, and refuse to sink back into it again. See that Seven, Eight, Nine and Ten above are ruthlessly followed and we will never be stopped. Relax them, get reasonable about it and we will perish.

So far, while keeping myself in complete communication with all suggestions, I have not failed on Seven, Eight, Nine and Ten in areas I could supervise closely. But it's not good enough for just myself and a few others to work at this.

Whenever this control as per Seven, Eight, Nine and Ten has been relaxed the whole organizational area has failed. Witness Elizabeth, N.J., Wichita, the early organizations and groups. They crashed only because I no longer did Seven, Eight, Nine and Ten. Then, when they were all messed up, you say the obvious "reason" for failure. But ahead of that they ceased to deliver and that involved them in other reasons.



The common denominator of a group is the reactive bank. Thetan's without banks have different responses. They only have their banks in common. They agree then only on bank principles. Person to person the bank is identical. So constructive ideas are individual and seldom get broad agreement in a human group. An individual must rise above an avid craving for agreement from a humanoid group to get anything decent done. The bank-agreement has been what has made Earth a Hell - and if you were looking for Hell and found Earth, it would certainly serve. War, famine, agony and disease has been the lot of Man.

Right now the great governments of Earth have developed the means of frying every Man, Woman and Child on the planet. That is Bank. That is the result of Collective Thought Agreement. The decent, pleasant things on this planet come from individual actions and ideas that have somehow gotten by the Group Idea. For that matter, look how we ourselves are attacked by "public opinion" media. Yet there is no more ethical group on this planet than ourselves.

Thus each one of us can rise above the domination of the bank and then, as a group of freed beings, achieve freedom and reason. It is only the aberrated group, the mob, that is destructive.

When you don't do Seven, Eight, Nine and Ten actively, you are working for the Bank dominated mob. For it will surely, surely (a) introduce incorrect technology and swear by it, (b) apply technology as incorrectly as possible, (c) open the door to any destructive idea, and (d) encourage incorrect application.

It's the Bank that says the group is all and the individual nothing. It's the Bank that says we must fail.

So just don't play that game. Do Seven, Eight, Nine and Ten and you will knock out of your road all the future thorns.

Here's an actual example in which a senior executive had to interfere because of a pc spin: A Case Supervisor told Instructor A to have Auditor B run process X on Preclear C. Auditor B afterwards told Instructor A that "It didn't work." Instructor A was weak on Three above and didn't really believe in Seven, Eight, Nine and Ten. So Instructor A told the Case Supervisor "Process didn't work on Preclear C." Now this strikes directly at each of One to Six above in Preclear C, Auditor B, Instructor A and the Case Supervisor. It opens the door to the introduction of "new technology" and to failure.

What happened here? Instructor A didn't jump down Auditor B's throat, that's all that happened. This is what he should have done: Grabbed the Auditor's report and looked it over. When a higher executive on this case did so she found what the Case Supervisor and the rest missed: that Process X increased Preclear C's TA to 25 TA divisions for the session but that near session end Auditor B Qed and Aed with a cognition and abandoned Process X while it still gave high TA and went off running one of Auditor B's own manufacture, which nearly spun Preclear C. Auditor B's I.Q. on examination turned out to be about 75. Instructor was found to have huge ideas of how you must never invalidate anyone, even a lunatic.

The Case Supervisor was found to be "too busy with admin to have any time for actual cases."

All right, there's an all too typical example. The Instructor should have done Seven, Eight, Nine and Ten. This would have begun this way. Auditor B: "That process X didn't work." Instructor A: "What exactly did you do wrong?" Instant attack. "Where's your auditor's report for the session? Good. Look here, you were getting a lot of TA when you stopped Process X. What did you do?" Then the pc wouldn't have come close to a spin and all four of these would have retained certainty.

In a year, I had four instances in one small group where the correct process recommended was reported not to have worked. But on review found that each one had (a) increased the TA, (b) had been abandoned, and (c) had been falsely reported as unworkable. Also, despite this abuse, in each of these four cases the recommended, correct process cracked the case. Yet they were reported as not having worked!

Similar examples exist in instruction and these are all the more deadly as every time instruction in correct technology is flubbed, then the resulting error, uncorrected in the auditor, is perpetuated on every pc that auditor audits thereafter. So Seven, Eight, Nine and Ten are even more important in a course than in supervision of cases.

Here's an example: A rave recommendation is given a graduating student "because he gets more TA on pcs than any other student on the course!" Figures of 435 TA divisions a session are reported. "Of course his model session is poor but it's just a knack he has" is also included in the recommendation. A careful review is undertaken because nobody at levels 0 to IV is going to get that much TA on pcs. It is found that this student was never taught to read an E meter TA dial! And no instructor observed his handling of a meter and it was not discovered that he "overcompensated" nervously, swinging the TA 2 or 3 divisions beyond where it needed to go to place the needle at "set". So everyone was about to throw away standard processes and model session because this one student "got such remarkable TA." They only read the reports and listened to the brags and never looked at this student. The pcs in actual fact were making slightly less than average gain, impeded by a rough model session and misworded processes. Thus, what was making the pc's win (actual Scientology) was hidden under a lot of departures and errors.

I recall one student who was squirreling on an Academy course and running a lot of off-beat whole track on other students after course hours. The academy students were in a state of electrification on all these new experiences and weren't quickly brought under control and the student himself never was given the works on Seven, Eight, Nine and Ten so they stuck. Subsequently, this student prevented another squirrel from being straightened out and his wife died of cancer resulting from physical abuse. A hard, tough instructor at that moment could have salvaged two squirrels and saved the life of a girl. But no, students had a right to do whatever they pleased.



Squirreling (going off into weird practices or altering technology) only comes about from non-comprehension. Usually non-comprehension is not of Scientology but some earlier contact with an off-beat humanoid practice which in its turn was not understood.

When people can't get results from what they think is correct practice, they can be counted upon to squirrel to some degree. The most trouble in the past two years came from orgs where an executive in each could not assimilate straight Scientology. Under instruction in Scientology they were unable to define terms or demonstrate examples of principles. And the orgs where they were got into plenty of trouble. And worse, it could not be straightened out easily because neither one of these people could or would explain instructions. Hence, a debacle resulted in two places, directly traced to failures of instruction earlier. Proper instruction is vital.

The D of T and his Instructors and all Scientology Instructors must be merciless in getting Four, Seven, Eight, Nine and Ten into effective action. That one student, dumb and impossible though he may seem and of no use to anyone, may yet some day be the cause of untold upset because nobody was interested enough to make sure Scientology got home to him.

With what we know now, there is no student we enrol who cannot be properly trained. As an instructor, one should be very alert to slow progress and should turn the sluggards inside out personally. No system will do it, only you or me with our sleeves rolled up can crack the back of bad studenting and we can only do it on an individual student, never on a whole class only. He's slow - something is awful wrong. Take fast action to correct it. Don't wait until next week. By then he's got other messes stuck to him. If you can't graduate them with their good sense appealed to and wisdom shining, graduate them in such a state of shock they'll have nightmares if they contemplate squirreling. Then experience will gradually bring about Three in them and they'll know better than to chase butterflies when they should be auditing.

When somebody enrolls, consider he or she has joined up for the duration of the universe - never permit an "open-minded" approach. If they're going to quit let them quit fast. If they enrolled, they're aboard, and if they're aboard, they're here on the same terms as the rest of us - win or die in the attempt. Never let them be half-minded about being Scientologists. The finest organizations in history have been tough, dedicated organizations. Not one namby-pamby bunch of panty-waist dilettantes have ever made anything. It's a tough universe. The social veneer makes it seem mild. But only the tigers survive - and even they have a hard time. We'll survive because we are tough and are dedicated. When we do instruct somebody properly he becomes more and more tiger. When we instruct half-mindedly and are afraid to offend, scared to enforce, we don't make students into good Scientologists and that let's everybody down. When Mrs. Pattycake comes to us to be taught, turn that wandering doubt in her eye into a fixed, dedicated glare and she'll win and we'll all win. Hurour her and we all die a little. The proper instruction attitude is, "you're here so you're a Scientologist. Now we're going to make you into an expert auditor no matter what happens. We'd rather have you dead than incapable."

Fitting that into the economics of the situation and lack of adequate time and you see the cross we have to bear.

But we won't have to bear it forever. The bigger we get the more economics and time we will have to do our job. And the only things which can prevent us from getting that big fast are areas in from One to Ten. Keep those in mind and we'll be able to grow. Fast. And as we grow our shackles will be less and less. Failing to keep One to Ten, will make us grow less.

So the ogre which might eat us up is not the government or the High Priests. It's our possible failure to retain and practise our Technology.

An Instructor or Supervisor or Executive must challenge with ferocity instances of "unworkability." They must uncover what did happen, what was run and what was done or not done.

If you have One and Two, you can only acquire Three for all by making sure of all the rest.

We're not playing some minor game in Scientology. It isn't cute or something to do for lack of something better.

The whole agonized future of this planet, every Man, Woman and Child on it, and your own destiny for the next endless trillions of years depends on what you do here and now with and in Scientology.

This is a deadly serious activity. And if we miss getting out of the trap now, we may never again have another chance.

Remember, this is our first chance to do so in all the endless trillions of years of the past. Don't miff it now because it seems unpleasant or unsocial to do Seven, Eight, Nine and Ten.

Do them and we'll win.

L. RON HUBBARD  
FOUNDER

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HCO POLICY LETTER OF 19 SEPTEMBER 1967

### STUDY

#### COMPLEXITY AND CONFRONTING

In some researches I have been doing recently on the field of study, I have found what appears to be the basic law on complexity.

It is:

THE DEGREE OF COMPLEXITY IS PROPORTIONAL TO THE DEGREE OF  
NON-CONFRONT.

Reversing this:

THE DEGREE OF SIMPLICITY IS PROPORTIONAL TO THE DEGREE OF  
CONFRONT

and

THE BASIS OF OPERATION IS A NON-CONFRONT.

To the degree that a being cannot confront he enters substitutes which, accumulating, bring about a complexity.

I found this while examining the subject of NAVIGATION in order to teach it and clarify it.

I found that man had based the subject on an incorrect primary assumption. All subjects have as their basis a point of first assumption. In man's technology this is usually weak and non-factual which makes his technology very frail and limited. To reform a subject one has to find this primary assumption and improve it. This reforming of technical subjects is of great interest to us because our subject Scientology is advanced even beyond the space travel technologies of very high civilizations. Yet it is flanked on all sides by man's corny antique technology in the field of physics, chemistry, "mathematics" and so on. This tends to hold us back somewhat. He strained his tech forward to get the E-meter, the one thing we had to have.

In Navigation, man bases the whole subject on the assumption that one can't confront where he came from or is going or where he is. It assumes he is lost.

This is a basis assumption of non-confront. He can't directly see where he has been or where he is going at sea - it is so large - so he takes off from a point of no-confront in all his reasoning in the subject.

Therefore he goes into a series of symbols and begins to substitute symbols for symbols. This winds him up in a mass of complexity. One spends 90% of his time in studying this subject trying to find out what symbols the symbols are meant to represent. He says in his texts "G.H.A." On search we find this means "Greenwich Hour Angle". On further search we find this means what angle some heavenly body forms when related to Greenwich as Zero. On further search we find the idiocy that the navigator's clock tells angles in HOURS when all he needs is a clock face giving 360 degrees. This is of course complete nonsense. Why hours, and two sets of 12 at that (midnight to Noon and Noon to midnight) when what he is trying to find out is how many degrees of time has passed. He refers his time to the Sun which, because of the rotations of earth every 24 hours, appears at an increasing number of degrees from Greenwich England as the day advances.

Because he starts from a no-confront of ship or plane position he then carries no-confront through the whole subject. If a man isn't lost as he

begins to "navigate" he very often is when he finishes!

Actually no ship or plane is ever lost as to position. One knows he is on Earth and in what ocean and on what side of that ocean and the subject really should be one which merely lets one CORRECT his position a bit.

Man in this subject of navigation even scorns direct observation (confront) and calls it "jackass navigation!"

In actual fact real navigation is the science of recognition of positions and objects and estimation of relative distances and angles between them.

The subject is made complex because it has become, in Man's hands, the substitution of symbols for symbols all based on the assumption that he can't confront his departure, his current spot or his point of arrival.

Out of this, with further study in other fields, I found that any complexity stemmed from an initial point of non-confront.

This is why looking at or recognizing the source of an aberration in processing "blows" it, makes it vanish.

Mental mass accumulates in a vast complexity solely because one would not confront something. To take apart a problem requires only to establish what one could not or would not confront.

The basic thing man can't or won't confront is evil.

These people who always rationalize evil behavior - "He wasn't feeling well which is why he murdered the policemen", etc., can be counted on to voice some theetic-theetic (goodie-goodie) justification for somebody's thoroughly evil conduct. "Mr. X wrecks a house and you remark on it and Miss Theetic Theetic will feel compelled to say, "Oh, Mr. X had a poor childhood and he didn't mean any wrong...." She can't confront the simple but evil fact that Mr. X is a complete dog. One feels his hair stand on end when Miss Theetic Theetic does this because one is observing a complete non-confront on the part of Miss Theetic Theetic. She is too unreal to do other than make one feel he has had an ARC Break.

One will also find that Miss Theetic Theetic leads a horribly complex life - adjusting her thinging to agree with "air spirits" and leaving her family because there might be nice in the basement.

When non-confront enters, a chain may be set up which leads to total complexity and total unreality.

This, in a very complex form we call an "aberrated condition".

People like that can't solve even rudimentary problems and act in an aimless and confused way.

To resolve their troubles requires more than education or discipline. It requires processing.

Some people are so "complex" that their full aberration does fully not resolve until they attain a high level of OT.

A large number of people de-aberrate just by the education contained in Scientology as they find in our subject the natural laws of life and action (confronting) them, "blow huge holes in their complexities and aberrations.

Therefore the above laws are very important ones as they explain what aberration really is and why processing really works.

Aberration is a chain of vias based on a primary non-confront.

Processing is a series of methods arranged on an increasingly deep scale of bringing the preclear to confront the no-confront sources of his aberration and leading them to a simple, powerful, effective being.

Dist: Staff Hats  
LA-HCS

HUBBARD COMMUNICATIONS OFFICE  
Saint Hill Manor, East Grinstead, Sussex.

HCO BULLETIN OF AUGUST 25, 1960  
ISSUE II

NEW DEFINITION OF PSYCHOSIS

After a careful study of cases, based on new data, I have a method of detecting and an answer to psychosis which is simple and useful.

The lower a person is on the tone scale the less they can receive and follow orders and directions.

4 That person who raves and screams at the very thought of receiving an order is of course completely insane.

That person who obsessively fights an organization that gives him clean instructions to help him is, of course, insane.

All persons who have been too much around a bad military or who have had military fathers are very likely to be subject to a derangement. This derangement multiplying brings an insanity. They rave and scream if even their best friends try to help them.

1 What is gone is the control level. Help may still be there but on obsessive cause of help only. No help may be received.

Look around you, look it over. The criminal will not receive the orders called law. The psychotic will not receive the orders that bring real help.

This gives you a real weapon.

A psychotic is that person who cannot receive orders of any kind, who sits unmoving or goes berserk at the thought of doing anything told him by another determinism.

Want to know if they're crazy? Give them a simple order.

L. RON HUBBARD.

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HUMPHARD COMMUNICATIONS OFFICE  
Saint Hill Manor, East Grinstead, Sussex

HCO BULLETIN OF 28 NOVEMBER 1970

Remimeo  
Class VIIIa  
Class VIII Chksheet

C/S Series No. 22

PSYCHOSIS

Through a slight change of procedure on certain preclears I have been able to view the underlining motives and mechanisms of psychosis.

Very possibly this is the first time the mechanisms which bring about insanity have been fully viewed. I must say that it requires a bit of confronting.

The alleviation of the condition of insanity has also been accomplished now and the footnote in "Dianetics, the Modern Science of Mental Health" concerning future research into this field can be considered fulfilled.

The things a C/S should know about insanity are as follows:

Higher Percent

About 15% to 20% of the human race apparently is insane or certainly a much higher percent than was estimated.

The truly insane do not necessarily act insane visibly. They are not the psychiatric obvious cases who go rigid for years or scream for days. This is observed only in the last stages or during temporary stress.

Under apparent social behaviour the continual crimes knowingly committed by the insane are much more vicious than ever has been catalogued in psychiatric texts.

The actions of the insane are not "unconscious". They are completely aware of what they are doing.

All insane actions are entirely justified and seem wholly rational to them. As they have no reality on the harmful and irrational nature of their conduct it does not often register on an E-Meter.

The product of their past duties is destructive but is excused as ignorance or errors.

As cases in normal processing they roller coaster continually.

They nearly always have a fixed emotional tone. It does not vary in nearly all insane people. In a very few it is cyclic, high then low.

All characteristics classified as those of the "suppressive person" are in fact those of an insane person.

The easiest ways for a C/S to detect the insane are:

1. Pretending to do a post or duties, the real consistent result is destructive to the group in terms of breakage, lost items, injured business etc.
2. The case is no case gain or roller coaster and is covered under "PTS symptoms".
3. They are usually chronically physically ill.
4. They have a deep but carefully masked hatred of anyone who seeks to help them.



5. The result of their "help" is actually injurious.
6. They often seek transfers or wish to leave.
7. They are involved in warfare with conflicts around them which are invisible to others. One wonders how they can be so involved or get so involved in so much hostility.

### Types

The German psychiatric 1500 or so "different types of insanity" are just different symptoms of the same cause. There is only one insanity and from it springs different manifestations. Psychiatry erred in calling these different types and trying to invent different treatments.

### Definition

Insanity can now be precisely defined.

The definition is:

INSANITY IS THE OVERT OR COVERT BUT ALWAYS COMPLEX AND CONTINUOUS DETERMINATION TO HARM OR DESTROY.

Possibly the only frightening thing about it is the cleverness with which it can be hidden.

Whereas a sane person can become angry or upset and a bit destructive for short periods, he or she recovers. The insane mask it, are misemotional continuously and do not recover. (Except by modern processing.)

### The Nature of Man

Man is basically good. This is obvious. For when he begins to do evil he seeks to destroy his memory in order to change and seeks to destroy his body. He seeks to check his evil impulses by inhibiting his own skill and strength.

He can act in a very evil fashion but his basic nature then makes it mandatory that he lessens himself in many ways.

The towering "strength" of a madman is a rarity and is compensated by efforts at self destruction.

Man's mortality, his "one life" fixation, all stem from his efforts to check himself, obliterate his memory in a fruitless effort to change his conduct and his self-destructive habits and impulses and losses of skills and abilities.

As this rationale proves out completely in processing and fits all cases observed, we have for the first time proof of his actual nature.

As only around 20% are insane, and as those who previously worked in the mental field were themselves mainly insane, Man as a whole has been assigned an evil reputé. Governments, where such personalities exist, listen to the opinion of the insane and apply the characteristic of 20% to the entire hundred percent.

This gives an 80% wrong diagnosis. Which is why mental science itself was destructive when used by states.

### Techniques

The only technique available at this writing which will benefit the insane is contained in all the overt-motivator sequences and Grade II technology.

At Flag at this writing new improvement on this exists but it is so powerful that slight errors in use can cause a psychotic break in the insane. It therefore will only be exported for use by specially trained persons and this programming will require quite a while.

MEANWHILE it helps the C/S to know and use those firm rules:

ALWAYS RUN DIANETIC TRIPLES.

Never run singles. The overt side (Flow 2) is vital. If you only run Flow 1 Motivators, the pc will not recover fully. Further running Flow 1 (Motivator only) any psychotic being processed will not recover but may even trigger into a psychotic break. If one never ran anything but motivators, psychotic manifestations would not erase.

DEPEND ON EXPANDED GRADE II TECHNOLOGY TO EASE OFF OR HANDLE THE INSANE.

Don't keep asking what's been done to him as he'll trigger.

A new discovery on this is that when you run out the motivator the person gets a higher reality on his overts. If you ran out all his motivators he would have no reason for his overts. If those are not then run out he might cave himself in.

#### Pattern of Behaviour

The APPARENT pattern of insane behaviour is to come in (ask for processing, go on staff etc.) with the advertised intention of being helped or helping, then mess up either as a pc or on post, then state how bad it all is and leave. It looks obvious enough. He came, found it bad, left.

That is only the APPARENT behaviour. APPARENT REASONS.

Based on numerous cases, this is the real cycle. Hearing of something good that might help these hateful awful rotten nasty people, the psycho comes in, wrecks this, upsets that, caves in this one, chops up that one and WHEN SOMEBODY SAYS "NO!" the psychotic either

- (a) Caves himself in physically or
- (b) Runs away.

The psychotic is motivated by intent to harm.

If he realizes he is harming things he shouldn't he caves himself in. If he is afraid he will be found out, he runs.

In the psychotic the impulse is quite conscious.

#### Conclusion

None of this is very nice. It is hard to confront. Even I find it so.

Froud thought all men had a hidden monster in them for he dealt mainly with the psychotic and their behaviour was what he saw.

All men are not like this. The percentage that are is greater than I supposed but is a long way from all men.

Sometimes one only becomes aware of those when things are getting worked on and improved. They stay on as long as it can be made bad or there is hope it can be destroyed. Then when attention is given to improvement they blow.

ECOS 20.11.1970

- 4 -

Artists, writers often have these types hanging around them as there is someone or something there to be destroyed. When success or failure to destroy or possible detection appears on the scene they blow; often as destructively as possible.

Orgs are subjected to a lot of this. A psychotic sometimes succeeds in blowing off good stuff. And then sooner or later realizes how evil he is acting and sickens or leaves.

The society is not geared to any of this at all. The insane walk around wrecking the place and decent people think its "human nature" or "inavoidable" or a "bad childhood".

As of this writing the insane can be handled. The proof of any pudding is the processing. And this is successful. It is also rather swift. But as I say it is so swift the special technique has to be done by the specially trained flubless auditor.

For a long while I've realized that we would have to be able to handle insane people as the psychiatrist is fading. I have had opportunity to work on the problem. And have it handled. Until it is fully released, the C/S will benefit greatly from knowing the above as these come on his lines far more often than he has suspected.

The insane can be helped. They are not hopeless.

I trust this data will be of use.

L. RON HUBBARD  
FOUNDER

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Remimeo HCO POLICY LETTER OF 22 MARCH 1967  
All Execs  
Org Exec Course  
(Div 1 Dept 1  
Personnel)  
Div 1 Dept 1 for  
Adherence  
Tech Sec for  
attention  
Qual Sec for  
attention

URGENT AND IMPORTANT

(Reference HCO B of 22 Mar 67  
Alter-Is and Degraded Beings).

PERSONNEL REQUIREMENT

A Scientology org must be at CAUSE over the environment and public.

Whenever it has gotten into trouble it has slipped to effect.

It is only the negligence or alter-is or non-compliance on the part of certain persons on staff or in the professional employ of org (such as attorneys, accountants) that gets the org in trouble.

Such beings are uniformly degraded beings. They are at best pc's. They are not truly staff members or effective professionals.

The more degraded beings you employ or retain as professionals to "fill a post" or "need a lawyer" or for any other reason, the more the org will be at effect.

These are the people who get you and your org in trouble.

Their characteristic is alter-is of tech, alter-is of policy, and non-compliance with Tech, Policy and orders.

Where these characteristics are spotted in a person hired on staff the person is only qualified to be a pc and MUST NOT BE RETAINED ON STAFF or as a professional contact.

This is a different thing than a suppressive. A suppressive is seeking to destroy knowingly and gets no case gain.

"Degraded being" is a harsh term but a true one. It means a person who is at effect to such a degree that he or she avoids orders or instructions in any possible covert or overt way because orders of any kind are confused with painful indoctrinations in the past.

This person cannot be at cause without attaining OT Level 3. Therefore they prevent the org from being at cause as they cannot be at cause themselves and will not let the org or anything else be at cause including executives.

Persons who alter-is tech or refuse to comply with proper legal orders constitute a class of pc's we can process gently and happily but MUST NOT employ.

Further, an org that goes mad on "process the whole staff" continually regardless of duties has a degraded being complex. ("Us poor equal thetans".)

In such an org the degraded beings outnumber the Big Being staff members. Such an org is not at cause over the environment but is a sort of mutual aid society or a self-treating mental ward where the inmates use Sen to treat each other but are but dimly aware of the outer environment.

In a staff member we expect lots of auditing and case gain.



But we do not expect him to be on staff yet only capable of being a pc (as he alter-ises and non-complies).

We are completely happy to service such. We refuse utterly to use them on staff.

A staff member must be capable of being, with the org, cause over his environment.

It is policy that an executive may not retain on his staff or in his division or in the org any repeatedly alter-ising or non-complying staff member but must see the person dismissed, gently but firmly and put in a pc status only.

Personnel Officers hiring persons who have little ability to be cause over their own life environment are in violation of this policy.

We can process and bring up to stature such beings. But they are pc's entirely and cannot do other than bring an org down to the effect level and so get it into often severe trouble. They are the source (next above suppressives) of all org executive's overwork and woe.

The cash - bills ratio of an org is a very good index of the proportion of degraded beings on its staff or even in charge of things there.

An effective remedy for WW on such an org is to send someone to examine alter-ise and non-compliance in that org and dismiss all staff so inclined. The org, even with 2 who are Big Beings left in it, will do better!

This policy letter is based on new tech data concerning thetans. When complied with it will increase the effectiveness of orgs many times over.

Our problem is to lift up people. We cannot do so if we are internally held down.

If our orgs are not maintained at cause then we fail the millions for the sake of being stupid about a few. Remember, we have not abandoned anyone by refusing him or her staff status.

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HCO BULLETIN OF 10 MAY 1972

Remimeo

ROBOTISM

(Reference HCOB 28 Nov 1970, C/S Series 22,  
"Psychosis".)

A technical advance has been made in relation to the inactivity, slowness or incompetence of human beings.

This discovery proceeds from a two and a half year intense study of aberration as it affects the ability to function as a group member.

The ideal group member is capable of working causatively in full cooperation with his fellows in the achievement of group goals and the realization of his own happiness.

The primary human failing is an inability to function as himself or contribute to group achievements.

Wars, political upsets, organizational duress, growing crime rates, increasingly heavy "justice", growing demands for excessive welfare, economic failure and other age long and repeating conditions find a common denominator in the inability of human beings to coordinate.

The current political answer, in vogue in this century and growing, is totalitarianism where the state orders the whole life of the individual. The production figures of such states are very low and their crimes against the individual are numerous.

A discovery therefore of what this factor is, that makes the humanoid the victim of oppression would be a valuable one.

The opening lines of Dianetics Modern Science of Mental Health comment on Man's lack of an answer for himself.

The group needs such an answer in order to survive and for its individual members to be happy.

SCALE

	Pan-Determined
	Self-determined
Robot	Other-determined
band	Oblivious
	Insane

NEEDING ORDERS

The exact mechanism of needing orders is to be found as an outgrowth of the mental condition outlined in HCOB.28 Nov 1970, Psychosis.

The individual with an evil purpose has to withhold himself because he may do destructive things.

When he fails to withhold himself he commits overt acts on his fellows or other dynamics and occasionally loses control and does so.

This of course makes him quite inactive.

To overcome this he refuses any responsibility for his own actions.

Any motion he makes must be on the responsibility of others.

He operates then only when given orders.

Thus he must have orders to operate.

Therefore one could term such a person a robot. And the malady could be called robotism.

PERCEPTION

Studies of perception undertaken since HCOB 28 Nov 70 reveal that sight, hearing and other channels of awareness decrease in proportion to the number of overt acts - and therefore withholds - which the person has committed on the whole track.

By relieving these sight has been remarkably brightened.

Therefore a person who is withholding himself from committing overt acts because of his own undesired purposes has very poor perception.

He does not see the environment around him.

Thus, combined with his unwillingness to act on his own initiative, there is a blindness to the environment.

OVERT PRODUCTS

(see P/L 14 Nov 70, Org Series 14)

Since he does not act upon orders he is taking responsibility for, he executes orders without fully understanding them.

Further he executes them in an environment he does not see.



Thus when forced to produce he will produce overt products. These are called so because they are not in actual fact useful products but something no one wants and are overt acts in themselves - such as inedible biscuits or a "repair" that is just further breakage.

### SLOWNESS

The person is slow because he is moving on other determinism, is carefully withholding himself and cannot see anyway.

Thus he feels lost, confused or unsafe and cannot move positively.

Because he produces overt products he gets slapped around or goes unthanked and so begins a decline.

He cannot move swiftly and if he does has accidents. So he teaches himself to be careful and cautious.

### JUSTICE

Group justice is of some use but all it really does is make the person withhold himself even harder and while a necessary restraint, nevertheless does not itself bring a lasting improvement.

Threats and "heads on a pike" (meaning examples of discipline) do however jar the person into giving his attention and channeling his actions into a more desirable path from the group viewpoint.

Justice is necessary in a society of such people but it is not a remedy for improvement.

### MALICE

Despite the viciousness of the truly insane, there is little or no real malice in the robot.

The truly insane cannot control or withhold their evil purposes and dramatize them at least covertly.

The insane are not always visible. But they are visible enough. And they are malicious.

The robot on the other hand does control his evil impulses to a great extent.

He is not malicious.

His danger mainly stems from the incompetent things he does, the time of others he consumes, the waste of time and material and the brakes he puts on the general group endeavor.



He does not do all these things intentionally. He does not really know he is doing them.

He looks in wounded surprise at the wrath he generates when he breaks things, wrecks programs and gets in the way. He does not know he is doing these things. For he cannot see that he is. He may go along for some time doing (slowly wasteful) well and then carelessly smashes the exact thing that wrecks the whole activity.

People suppose he cunningly intended to do so. He seldom does.

He winds up even more convinced he can't be trusted and that he should withhold harder!

#### FALSE REPORTS

The robot gives many false reports. Unable to see, how can he know what is true?

He seeks to fend off wrath and attract good will by "PR" (public relations boasts) without realizing he is giving false reports.

#### MORALE

The robot goes into morale declines easily. Since production is the basis of morale, and since he does not really produce much, left to his own devices, his morale sags heavily.

#### PHYSICAL INERTIA

The body is a physical object. It is not the being himself.

As a body has mass it tends to remain motionless unless moved and tends to keep going in a certain direction unless steered.

As he is not really running his body, the robot has to be moved when not moving or diverted if moving on a wrong course.

Thus anyone with one or more of such beings around him tends to get exhausted with shoving them into motion or halting them when they go wrong.

Exhaustion only occurs when one does not understand the robot.

It is the exasperation that exhausts one.

With understanding one is not exasperated because he can handle the situation. But only if he knows what it is.

PTS

Potential Trouble Sources are not necessarily robots.

A PTS person generally is withholding himself from a Suppressive Person or group or thing.

Toward that SP person or group or thing he is a robot! He takes orders from them if only in opposites.

His overts on the SP person make him blind and non-self-determined.

BASIC WHY

The basic reason behind persons who cannot function, are slow or inactive or incompetent and who do not produce is

WITHOLDING SELF FROM DOING DESTRUCTIVE  
THINGS, AND THUS UNWILLING TO TAKE  
RESPONSIBILITY AND THEREFORE NEEDING  
ORDERS.

The exact wording of this WHY must be done by the individual himself after examining and grasping this principle.

If one writes this principle down on the top of a sheet and then asks the person to word it exactly as it applies to himself one will attain the individual why for inaction and incompetence. It will produce GIs and F/N at the Examiner.

PROCESSING

Physical work in the physical universe, general confronting, reach and withdraw, and Objective Processes go far in remedying this condition.

Touch assists regularly and correctly given to proper End Phenomena will handle illnesses of such persons.

Word Clearing is vital tech to open the persons comm lines, wipe out earlier misunderstands and increase his understanding.

PTS tech will handle the persons robotism toward SP individuals, groups or things. To this and the PTS Rundown can be added the WHY above as it relates to the things or beings found as suppressive as a last step.

The why above can be used in Danger Formula work such as HCO P/L 9 April 72 Correct Danger Formula and HCO P/L 3 May 72 Ethics and Executives. Other individual whys can exist in these instances.

EXPANDED DIALECTICS

The miracle of well done perfectly executed Expanded Dianetics eradicates both insanity and robotism. Drug handling and other actions may be necessary.

END PRODUCT

The end product when one has fully handled robotism is not a person who cannot follow orders or who operates solely on his own.

Totalitarian states fear any relief of the condition as they foolishly actively promote and hope for such beings. But this is only a deficiency in their own causes and their lack of experience with fully self-determined beings. Yet education, advertising and amusements have been designed only for robots. Even religions existed to suppress "Man's Evil Nature".

Lacking any examples or understanding many have feared to free the robot to his own control and think even with horror on it.

But you see, beings are NOT basically robots. They are miserable when they are.

Basically they prosper only when they are self-determined and can be pan-determined to help in the prosperity of all.

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FOUNDER

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Exec Sec Hats

HCO POLICY LETTER OF 3 MARCH 1966

Exec Div

ATTACKS ON SCIENTOLOGY

SEX AND ORGANIZATIONS

It is interesting that a review of faltering orgs that got into trouble in their areas each one had a bad sex entanglement high on staff.

A Review of actions of orgs and attacks over the last 15 years makes it stand out sharply that an org which is mixed up sexually in the higher echelons will not be effective, will have low statistics and can't defend itself on the public front.

Such are not attacked for loose sexual relations. They are just too decayed to do a good job of defense or follow policy. So they become subject to attack.

The last UK attack was easily rebuffed and so are many attacks. But where an org is caved in by bad sexual messes, it doesn't seem to be able to defend itself on the general front.

We don't often get such situations as a sex-mess org but where we do, they get into severe trouble on other counts.

Sex, obsessive and promiscuous, is a blood brother of psychosis. Note the sex stress of Freud, the sex orgies in institutions between patients and attendants and psychiatrists. Note the book (early '50s, U.S.) by Psychiatrist FREDA FROMM REICHMANN, where she tries to get her fellow psychiatrists to leave their patients alone. It is a text trying to make them ethical in their practices. It reveals a sordid picture.

This is given as an indicator. I know only 4 orgs in all the 16 years before this writing that collapsed or came near collapse at one period in the history of each. And each one was sex crazy. (LA 1950, Melbourne early 60's, Johannesburg 60s, Washington 62 on. Each of these got into severe trouble. LA 50 collapsed, Melbourne collapsed, Johannesburg nearly collapsed, DC is being saved only by strenuous effort.)

So we have an indicator that when an org in the upper strata starts tolerating sexual promiscuity you can expect serious trouble of other kinds just ahead within the next year or two.

This also applies to psychiatry as we will start knocking this out shortly.

I am not talking about an occasional "affaire" or a slip. I am talking about general dedicated sexual misconduct by staff as the ordinary occurrence.

As a speculation it might be the early Christians (who were no fools as they built strong organizations) discovered in the first century or two that a Church which went sexually off-beam didn't last and so banned it. They may have banned it so hard they made even casual Christians madly anti-sex, which is a lot too much. Certain it is they saw sex as an organizational menace and did not see that violent anti-sex was just as crazy, being the other side of the same coin.

Thus Exec Secretaries should be alert for an org going off the beam. Watch in low statistic orgs that don't recover easily for heavy sexual promiscuity and get the sex weeds out of it quick, particularly out of its upper executive level. For I realise you that that org will absorb thousands of man-hours of work to rebuild if sexual misconduct is let go on.

The label of sexual promiscuity easily attaches to persons and is not always true. So be very thorough in the investigation and be sure the charges are factual. If so, shoot quick. Don't caution. Experience with such has taught me that no amount of persuasion or orders will (a) bring up their statistics or (b) stop the catastrophe they will walk into. Only prompt removal of the offenders will get the org going up again.

SEA ORGANIZATION

FLAG ORDER 1729

13 January 1969

2 D  
(Effective 14 January 1969)

Sea Org members may be comm-eved for 2 D activities which are detrimental to good order, discipline or are discreditable to the moral repute of the Sea Org.

The minimum penalty is being beached.

L. RON HUBBARD  
COMMODORE

LRH:rs:mt

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HCO POLICY LETTER OF 9 FEBRUARY 1971

Remimeo

EXECUTIVE MISBEHAVIOUR

In the past executives in three instances have seen fit to associate themselves with persons of the opposite sex who were antipathetic to Scientology and have continued with them a 2D relationship.

The idiocy of such conduct becomes obvious when it is realized that organizations antipathetic to Scientology spend money by the millions and hire people to infiltrate or disrupt organizations.

"Incautious" would be the light word for such behaviour. In each case the org and staff have suffered. In each case the actual condition of the executive could not have been higher than doubt.

Therefore the following policy is laid down:

Executive Misbehaviour Policy No.1: No Executive who begins or persists in a sexual relationship with a person hostile to or "open minded about" Dianetics and Scientology may be retained on post or in the organization.

Executive Misbehaviour Policy No.2: Any Executive who engages in activities for which he could be blackmailed may not hold any Executive post.

Executive Misbehaviour Policy No.3: Any person who places personal interests and situations above the interests of the group may not hold an Executive post.

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HAS

HCO ESTO

HCO STATE OF

HCO has backlogged to a point where it is really mainly handling backlog demands being repeated in the present. This is not production, a company (or a div) can go broke answering the letters asking why the letters haven't been answered.

To solve a case a C/S needs DATA.

To handle personnel one needs DATA. You have no personnel files worthy of it. They're combined with Ethics files. As files are bad, you have no data on which to base a decision.

To get data, one normally does a Utilization Survey on the activity. One gets the files in order and completed. These are all hands production actions.

Your 1st action to get people here would be a fast data analysis on why they aren't being sent and debug the line. In this way (an analysis) you get data, and can make a decision. The Data Bu. is FULL of data about SO orgs. So are your backlogged lines.

As I see it you are listening to desperation. Desperation is coming about because of past half donos and neglect. You can't solve things desperately. That's how HCO has been solving them and why HCO can't now go on being desperate.

This CSW has those major errors:

1. Putting failed persons back on post after they've had too many chances already.

2. Unmocking a working installation (Stowards Dept by putting on Kenilee).

2A: Having no org Bd that talks

3. Putting a name on each empty slot on the org bd

4. Omitting the vital functions of files.

5. Not including the whole area you are Resp for - Bureau I.

6. Trying to go before you know - no data.
7. Yourself frantic to get off the post and gone.
8. Not writing a Pgm based on why leading toward an ideal scene - gross admin errors, and like in auditing they will lead to a botched case result.

Because you release no Info - (can't as you don't have a pgm) - people are very nervous about HCO and are giving you a bad time, lots of repeating traffic, demands etc.

Up to 4 Mar 71 I handled personnel. It took me about 20 minutes a day. I knew the scene, the posts, the people.

In '64 I manned up SH from 8 to about a hundred in a few weeks, working with: 1 HCO person.

I am handling a lot of your products - Ethics, establishing, personnel. MSH has just done an ASHO Command Team. The C/O has her own MA. So, so are others doing HCO's work for it.

A Pgm would run:

1. Do a Data Analysis fast on the recruit levels to Flag, get a WHY that will unjam the line (you are operating on unusual solutions which is bad auditing, bad admin).
2. Flood some recruits or Veterans to Flag. (For all of January "Some are coming". They are not HERE).
3. Same day as 1 above. Do a utilization survey of the existing scene. Pick up all underloaded posts so you have an on board personnel pool.
4. Do an org bd with which you can WORK. So names can be moved about.
5. Get a crash all hands and expeditor going to create HCO files so you have DATA.
6. Now know who goes where were replaced by non-utilized or new personnel. Try to keep the 1 for 1 tech rule. To do this you need a WHO WANTS FIT Training Questionnaire.
7. All Hands your backlogs and catch them up.

8. Begin to hat an HCO.

I could take a couple hours and get the recruit jam why and get people here. The utilization survey would take about half a day.

The whole Pgm above except 8 is about 3 days work. Writing up endless "CSWs" based on no whys or data is of course utterly non productive.

Your job really is not even hard. Fast, yes. But not hard.

Love

Ron



HUBBARD COMMUNICATIONS OFFICE  
Saint Hill Manor, East Grinstead, Sussex

HCO POLICY LETTER OF 13 OCTOBER 1972

Remimeo..  
HCO Hats  
Registrar Hats  
Dept 7 Hats

FREELoadERS

(LRH ED 44 INT of 2 December 1969  
reissued as policy.)

An SO mission to orgs in the US recently uncovered  
undermanned orgs as a reason for low stats.

According to this mission many people had joined  
staffs, signed contracts, gotten free services and then  
went off staff.

This is nice work if one can get it. It leaves the  
good guys burdened with tech delivery with no proper  
income.

Such contract breakers are to be designated FREE-  
LOADERS.

They are ineligible for further services at any org  
until they have corrected their overt.

The LRH Comm of each org is to have Accounts compile  
a list of these persons called FREELoader LIST (name and  
place of org).

The list is to state name and address of person, when  
contract was signed, amount of services received in cash  
including Training and Processing, the amount of time not  
served.

The HCO Area Sec is to assist in compilation.

Copies of this list are to go to

A/G Continental  
Guardian WW  
All SHs Info Registrar and Accounts  
All AOs Info Registrar and Accounts

The list is headed

FREELoader LIST

Ineligible for further Training  
or Processing until matter  
handled.

Accounts should send each one of these persons a state-  
ment.

The list is retroactive as far back as the org has any  
record.

Some of these persons went to a higher org without  
handling their contract. The account remains valid if  
not reimbursed by the higher org.

A copy of the list with the person's name circled should go into local Ethics Files.

A Condition of Doubt is automatically assigned and may not be lifted until the matter has been handled.

Their certs and awards are suspended.

Such persons are not acceptable back on staff without permission of the Continental A/G.

The completed list should be posted.

Meanwhile in accepting new staff do not fail to warn them of the seriousness of contract breakage when they sign a staff contract. Recruit some good guys.

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HCO BULLETIN OF 15 DECEMBER 1973  
Remimeo  
All Levels  
Add Level II  
Checksheet  
Ethics Officers  
Masters at Arms  
C/Ses

THE CONTINUOUS MISSED W/H  
AND CONTINUOUS OVERT  
WITH DATA ON DEGRADED BEINGS  
AND FALSE PTS CONDITIONS

Reference: (1) Tape List and HCOB List  
of Level II Page 4 HCO P/L 26.1.72 Issue  
VI concerning Witholds and Overts. (2)  
Admin Know-How - Alter-Is and Degraded  
Beings HCOB 22 Mar 67.

There are two special cases of witholds and overts.  
They do not occur in all cases by a long ways. But they  
do occur on a few cases. These are CONTINUOUS MISSED  
WITHOLDS and CONTINUOUS OVERTS.

This is not quite the same as "The Continuing Overt  
Act" HCOB 29 September 65. In that type the person is  
repeating overt acts against something usually named.

THE CONTINUOUS MISSED W/H

A Continuous Missed Withold occurs when a person feels  
some way and anyone who sees him misses it.

Example: A doctor feels very unconfident of his skill.  
Every patient who sees him misses the fact that he is not  
confident.

This reacts as a missed withold.

It is of course based upon some bad incident that  
destroyed his confidence (usually of an engramic intensity).

But as the person actively witholds this, then those  
seeing him miss the withold.

This could work in thousands of variations. A woman  
feels continuous disdain for her child but witholds it.  
The child therefore continuously misses a withold. All  
the phenomena of the missed w/h would continuously react  
against the child.

Probably all dishonest social conduct brings about a  
Continuous Missed Withold. The politician who hates people,  
the minister who no longer believes in God, the mechanic



who privately believes he is a jinx on machinery, these all then set up the phenomena of missed witholds on themselves and can dramatize it in their conduct.

### THE CONTINUOUS OVERT

A person who believes he is harmful to others may also believe that many of his common ordinary actions are harmful.

He may feel he is committing a Continuous Overt on others.

Example: A clothing model believes she is committing a fraud on older women by displaying clothing to them in which they will look poorly. In her estimation this is a Continuous Overt Act.

Of course all older women miss it on her.

Appearance, just being alive can be considered by some as an overt.

Missed withhold phenomena will result.

### DEGRADED BEINGS

The Continuous Withhold and Continuous Overt are probably a basis of feeling degraded.

Degraded Beings, as described in Admin Know-How Alter-Is and Degraded Beings HCOB 22 Mar 67, are that way at least in part because they have some Continuous Missed Withhold or a fancied Continuous Overt Act.

This makes them feel degraded and act that way.

### HANDLING

One can add to any program a check for a Continuous Missed Withhold or Continuous Overt as an additional version of rudiments.

A master question, which could be broken down into three lists which would have to be done by the laws of L&N, would be, "When anyone looks at you what feeling (action, attitude) of yours do they miss?" Then "When was it missed?" "Who missed it?" and "What did he do that made you believe it had been missed?"

Another approach, less dangerous in that lists aren't made, would be:

For Continuous Missed Withhold the question could be "Is there some way you feel that others don't realize?" And with 2wc uncover it. Then ask "Who misses this?" with

answer, followed by "When has someone missed it?" with E/S to an early time. Followed by "What did he (or she) do that made you think he (or she) knew?" This will key it out and can change behavior.

For Continuous Overt Act it would be "Is there something you do that others do not know about?" With 2wc to cover it and get what it is. Then ask "Who has not found out about it?" with an answer. And then "When did someone almost find out?" "What did he (or she) do that made you think he (or she) knew?"

Each of the above questions should be F/Ned.

#### MOTION

People who have Continuous Withholds or Overts tend to be very slow, flubby and impositive. They have to be very careful. And they make mistakes. Slowness or robotness are keys to the presence of Continuous Missed Withholds or Overts.

#### PTS

Quite often a case is FALSELY LABELED PTS when in fact it is really a matter of Continuous Missed Withholds and Continuous Overts.

When a "PTS" person does not respond to PTS handling easily then you know you are dealing with Continuous Missed Withholds and/or Continuous Overts.

#### SUMMARY

These conditions are not present in all cases. When they are you have a Degraded Being. When a "PTS" person does not respond to PTS handling, try Continuous Missed Withholds and Continuous Overts. You can prevent blows, handle much HE and R and change character in this way.

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ONLY

1. See HCO POL I March 1966, The Guardian.
2. Put a line in with the LRM COMM AIDE of your liason office (UKLO, USLO, ~~RUSSO~~) and arrange for a member of your office to see each SOXX No I letter and the carbon of Ron's reply to it. This must include the entheta ones too.
3. Obtain a log book, for logging the So No I letters as you receive them. Keep one page per month, and mark the month at the top of the page. Divide the page in two, and keep one half for 'Good' letters and the other half for 'Bad' letters. In the left hand margin write down all the orgs in your continent. Keep a space at the bottom to add areas where we don't actually have orgs but might receive letters from, such as Norway, Finland, Puerto Rico, Mexico etc.
4. When you receive a batch of letters, do the following with each letter. Read the letter. If it is favourable mark a slash on the appropriate page for the month in which the letter was written, in the favourable column, of the nearest org to the origination point of that letter. If the letter is entheta or indicates that all is not well, mark a slash in the Bad column. If there is data in an SO NO I of interest to another bureau copy the letter and route to the bureau concerned. (letters indicating mishandling of celebrities, doctors etc goes to PR for their information, Gross tech outnesses or consistent tech outnesses in one area go to D/G Tech. Copy letters concerning PTS's, Mental cases, mixed practises, beefs from celebrities etc for your own files. Send to WW any letters of interest to them. NO ETHICS action may be taken on any one writing an SO'I and it should not be broadly known that you see them. Some letters will require quiet looking into as real trouble can be averted by this. These include such letters as 'If I do not get a refund tomorrow I will go to the Daily Mail', or 'I am in a mental institution and have got my friendly psychiatrist very interested in Dianatics' Other people on the S~ I line don't usually see the significance of such data. The so i line also will give you insight into outnesses in the orgs - such as too many PTS's on lines, wild ethics being applied (Only this week I got three letters concerning Postulate Cheques saying that the persons concerned had been told that if they do not cover the cheques within a certain time, Ethics action will be taken on them!!!).
5. At the end of each month, count up the good and bad letters and log them on a form such as follows.

GO \_\_\_\_\_

Date \_\_\_\_\_

SO NO I LINE

LONDON

Favourable  
Unfavourable

SAINT HILL

Favourable  
Unfavourable,

etc, only of course you will enter your own orgs.



Send this form to me and attach any letters of interest  
to WW.

6. I will then add these to my log, enter them on my form  
and route this, with a proposed ED to the Guardian.  
The SO NO I ED will then be distributed to A/G's, Exec  
Dir's, Commanding Officers, and LRI Comms.

Love.

*Helen*  
Helen

GO 1191

20 June 1974

All AGs &  
GO StaffRe: RECRUITMENT

As you all know, there is a big push for recruitment and expansion within the Guardian Office. LHM and CSG have ordered that we recruit heavily and expand fast.

Having had considerable experience in recruiting for the G.O. at W4 and having run into the usual counter intention, I decided that it would blow B.P.C. and indicate psychosis if some of the most frequent counter intention and stupid remarks were indicated broadly.

So here are some statements which appear to come up regularly and which are majorly outpoints. They come up when the G.O. recruits in organisations.

1. You don't want to put the org in an optern situation.
2. If you join the G.O. you are in treason.
3. If you join the G.O. you have betrayed the group.
4. Joining the G.O. is a blow from the current post you are holding.
5. Whenever my org's stats are up the G.O. attempts to ruin them by recruiting.
6. As soon as the enemy is handled, which will be any day now, the G.O. will be disbanded and join the auditing unit.
7. Don't join the G.O. - they will be disbanded any moment.
8. We don't assist the G.O. in recruitment because they are unreal to us. (This is usually stated after the G.O. has given the org lots of briefings on PR and Legal wins).
9. The G.O. does such a good job that we don't know they are there and so have never produced CSWs for G.O. staff.
10. Don't recruit the students for the G.O. because it enturnulates them.
11. We can't give the G.O. any recruits because the org would collapse.
12. The org must be fully manned before the G.O. can have any recruits.
13. Let's establish the org first.
14. The person whose CSW has just been okayed for the G.O. is a stat crasher, criminal, heavy drug case, psychiatrist, has blown, is PTS 1,2,3, ABC and is absolutely indispensable to the org.
15. I am resubmitting Joe Flow's CSW as his psychiatric history was only over 3 years, he came back the day after he blew, and his antagonistic parents threw him out of the house and he has no further connection with them. His stats are rising and he really wants to join the G.O.

16. We have just discovered that Joe Blow whose CSW you want, is No Case Gain and roller coasters.
17. If you join the G.O. you are going off source.
18. I can't join the G.O. because I'm on a theta purpose line.
19. It's not our hat to recruit for the G.O.
20. The only staff we can spare for the G.O. (out of 150 staff) are the Dustbin cleaner, and Lavatories I/C. Both of them are extremely upstat and have been on the posts for 3 years and have made it go right.
21. We suggest that you take Joe Blow who has been in Sen for 3 weeks, is really upstat and who has worked in a psychiatric ward for the last 3 years and so is familiar with G.O. lines.
22. The staff member that you want has been declared in treason for wanting to join the G.O. and therefore no longer qualifies for the G.O.
23. We suggest you have Joe Smith. We can't do anything with him but we're sure that the G.O. could manage.
24. Don't you dare talk to the staff or they will want to join the G.O.
25. Don't promote the G.O. to the staff because it will knock them off their posts.
26. We know that Joe Blow was appointed 6 months ago to the G.O. However, the 3 replacements he obtained were all unsuitable and are in other posts in the org.
27. Yes, you can have Joe Blow but he has to have 4 replacements as he is holding 4 hats from above.

So - recognise psychosis, and do not be sidetracked or back off recruiting. The G.O. must expand rapidly.

Jane Kerber

The Guardian WW